



safe & well

OXFORD COMMUNITIES

STEERING COMMITTEE MEETING AGENDA

Monday, April 28th, 2025

10:00 a.m.

Oxford County Administration Building - Room 129

- . Call the Meeting to Order
- . Review of Agenda for meeting of April 28th, 2025
- . Review of Minutes of March 24th, 2025 meeting ([attached](#))
- . Business Arising from the Minutes
 - Area Municipalities DEI Charter follow-up – Norwich
 - 2025 Summit: Location and date determination
 - Update on possible locations identified by area municipalities (Sarah Hamulecki)
 - Use of Space Policy Update
 - Draft procedure for identifying eligible organizations (Sarah Hamulecki) ([attached](#))
 - Steering Committee Meeting Location
 - Update on possible locations identified by area municipalities (Sarah Hamulecki)
 - Canadian Index of Well-Being Survey
- . Action Coalition Updates (Round Table)
 - Oxford Housing Action Collaborative – on hold
 - Oxford Mental Health & Addictions Network - Peter Heywood (no update)
 - Diversity, Equity and Inclusion Action Coalition - Ayesha Sajid (no update)
 - Domestic Abuse Resource Team - Diane Harris (no update)

6. Next Steps & New Business:

- Letter of support for the Public Health Agency of Canada Grant Stream 2 funding ([attached](#))
- Community Safety and Well-Being Planning Presentation (OMSSA) - Ministry of the Solicitor General – for information ([attached](#))
- Oxford County Grant Program - update
- Updated Community Safety and Well-Being Plan
 - RFP has closed

. Upcoming Meeting Dates – Oxford County Administration Building – Room 129:

- May 26th (room 222)
- June 23rd

. Adjournment



STEERING COMMITTEE MEETING MINUTES

Monday, March 24th, 2025

10:00 a.m.

Oxford County Administration Building

Room 129

1. Call the Meeting to Order

The meeting was called to order by Acting Vice Chair Bernia Martin at 10:00 a.m. and a quorum was present.

Attendees:

Bernia Martin, Tony Hyman, Diane Harris, Tina Diamond, Rod Wilkinson, Peter Heywood, Ayesha Sajid, Sarah Hamulecki, Amy Humphries

2. Review of Agenda for meeting of March 24th, 2025

Resolution No. 1 Moved by: Peter Heywood
 Seconded by: Ayesha Sajid

RESOLVED that the agenda for the Safe and Well Oxford Steering Committee meeting of March 24th, 2025, be approved.

DISPOSITON: Motion Carried

3. Review of Minutes of January 27th, 2025, meeting

Resolution No. 2 Moved by: Peter Heywood
 Seconded by: Tina Diamond

RESOLVED that the minutes of the Safe and Well Oxford Steering Committee meeting of January 27th, 2025, be approved as presented.

DISPOSITON: Motion Carried

4. Business Arising from the Minutes

- Area Municipalities DEI Charter follow-up – Norwich
 - A new CAO has been hired. Warden Ryan will revisit the topic when the new CAO starts in the position later in the Spring.
- 2025 Summit: Location and date determination
 - S. Hamulecki to connect with area municipalities to explore options for a new location and present back at the April meeting.
- Website Update & Communication Plan
 - Moving forward with a new logo as the new Plan is developed.
 - Woodstock has been granted access to post agendas and minutes to the SWO page.
- Use of Space Policy Update
 - S. Hamulecki will create a draft procedure for vetting organizations in order to identify partners that could have access to free rentals.
- Steering Committee Meeting Location
 - Concerns were raised about being able to obtain a quorum if the meeting locations change.
 - S. Hamulecki to connect with area municipalities to determine if they have a space available for meetings that would include a virtual option and report back at the April meeting. It was discussed that a majority of the area municipalities would need to have a location that could be used, and each location would need to have a virtual option in order for the Committee to consider rotating the location of the Steering Committee meetings.
- Vice-Chair Selection

Resolution No. 3 Moved by: Diane Harris
 Seconded by: Rod Wilkinson

RESOLVED that the Safe and Well Oxford Steering Committee appoint Peter Heywood as the Vice-Chair for 2025.

DISPOSITON: Motion Carried

5. Action Coalition Updates (Round Table)

- Oxford Housing Action Collaborative (*TBD*)
 - The Committee has been paused until the Housing and Homelessness Plan is complete.
- Oxford Mental Health and Addictions Action Coalition (*Peter Heywood*)
 - The Oxford County Drug and Alcohol Strategy will be refreshed in 2025.
 - The Minister of Finance has invited the group to have a discussion about funding for reducing harms associated with alcohol.
- Diversity, Equity and Inclusion (DEI) Action Coalition (*Ayesha Sajid*)
 - Oxford County's Climate Action Plan - Chelsea Martin, Oxford County Coordinator of Community Environmental Sustainability, seeks the Coalition members' perspectives and input on the effects of climate change on equity-seeking groups.
 - Education and awareness - Coalition members suggested having an informative document for the public, e.g., a DEI pamphlet/postcard explaining DEI's connection with the Canadian Charter of Human Rights and Freedoms.
 - Inclusion Charter and Township of Norwich - Action Coalition supports the possibility of Warden Ryan's meeting with the Norwich Councillors to discuss the reason behind the real hold-up of not endorsing the Inclusion Charter.
 - DEI Action Coalition Webpage - Action Coalition members have volunteered to pick an article to be shared on the DEI Action Coalition page monthly, leading to education and awareness. Articles would have preambles introducing the person and providing insight into the reasons this person chose this particular article.
- Domestic Abuse Resource Team (*Diane Harris*)
 - DART continues to undergo a restructuring process to enhance our ability to focus on high-risk femicide prevention while maintaining the momentum of our awareness and advocacy work. The regular DART Operations Group has moved through a period of learning and realignment and is now entering a phase of high productivity, with renewed energy for campaigns, events, and awareness initiatives.
 - As part of this restructuring, several ad-hoc sub-groups have formed to advance work in sexual violence awareness and anti-human trafficking prevention. The sexual violence awareness group has developed a campaign for Sexual Violence Prevention and Awareness Month in May, aiming to highlight resources and educate the community. Meanwhile, the anti-human trafficking awareness group was the successful recipient of a Department of Justice Grant, which will fund the creation of a StoryWalk for Victims of Crime Week in May.
 - The StoryWalk, developed in partnership with the Woodstock Public Library, is designed to spark community conversations about human trafficking and increase awareness of how it occurs locally. This initiative will serve as an

interactive learning experience for families and community members, guiding them through key information and pointing them to Oxford County's Anti-Human Trafficking Response Protocol—a resource for those seeking pathways to exit exploitation. Additionally, we are actively recruiting an artist with lived experience to collaborate on this project, ensuring survivor voices are central to its development.

- The Brightside Youth Hub groups are set and ready to launch on April 22nd. This eight-week series will focus on assertiveness and will provide youth with tools to build healthy communication and relationship skills. These groups are open, meaning youth do not have to attend every session to participate. We encourage everyone to check out DART's Instagram and Facebook to learn more about registration and how to get involved.
- Looking ahead, we are in discussions about how to approach this year's Community Snapshot. We aim to make this process more collaborative and iterative, inviting more agencies to be part of the conversation that shapes the story we tell through the infographic. Rather than focusing purely on quantitative data, this year's Snapshot will emphasize qualitative insights, highlighting the importance of community coordination and identifying ways agencies can strengthen referrals and prevent more women from falling through the cracks.
- This update follows last month's announcement regarding our efforts to develop a high-risk femicide prevention table using a multi-agency risk assessment model. This table, guided by Western University's Centre for Research and Education on Violence Against Women and Children (CREVAWC), continues to build momentum as we work toward establishing shared risk assessment practices, developing formal agreements, and aligning with privacy regulations.
- We are excited about these new developments and remain committed to strengthening community coordination, advancing prevention efforts, and advocating for systemic change. We look forward to continuing this work in collaboration with our community partners and allies.

6. Next Steps & New Business

- Age-Friendly Community - Meagan Lichti, Southwest Public Health & Kelly Gilson, United Way Oxford
 - Meagan Lichti, Southwest Public Health & Kelly Gilson, United Way Oxford presented the documents and statistics attached to the agenda.
 - An age-friendly community is a community where policies, services, and physical spaces are designed to enable people of all ages to live in secure and accessible physical and social environments.
 - The next steps are to ensure the plan being developed is aligned with and embedded in community plans to ensure success. Their steering committee wants to collaborate with local communities and municipalities to support successful and sustainable implementations.

- The presenters highlighted the alignment with the development of the new CSWB Plan. Their steering committee is planning a survey for May-August 2025.
- Vision Zero Policy and Good Roads Rural Road Safety Strategy Resolution
 - For information purposes for the Committee.
 - The resolution has been approved by County Council and various area municipalities.
 - The goal is to identify changes that could be made provincially and federally which could improve road safety.
 - It was commented that feedback from police services would be valuable. R. Wilkinson and T. Hyman commented that the Police would like to include their traffic experts in any meetings to develop a Vision Zero Policy.
- Canadian Index of Well-Being Survey
 - The survey is planned to launch the first week of April and will be open for 6 weeks to any Oxford County residents, 16 years of age or older.
 - Notice of the survey will be circulated to all stakeholders and area municipalities will be assisting in the promotion of the survey.

7. Upcoming Meeting Dates – Oxford County Administration Building – Room 129

- Next meeting on April 28 to be held at OCAB Room 129
 - D. Harris and R. Wilkinson advised they will not be in attendance on April 28.
 - Ashley Brown will be coming to the May meeting with D. Harris as she will be taking Diane's place following retirement.

8. Adjournment

Resolution No. 7 Moved by: Tina Diamond
 Seconded by: Rod Wilkinson

RESOLVED that the Safe and Well Oxford Steering Committee meeting adjourn at 11:35 a.m.

DISPOSITON: Motion Carried

Use of Space Process

- Could have a link to application form on the Safe & Well website all the time
- An organization interested in utilizing a municipal owned facility at no cost to offer a service or program that meets the goals and objectives of the SWO must complete an application form
- The form would come to Sarah for review
- DECISION: does the Steering Committee want to have input to this? Should there be a subcommittee?
- DECISION: form components; sample below

Organization Name and Contact Information

Organization Name: _____

Contact Person: _____

Address: _____ Town: _____

Province: _____ Postal Code: _____

Has your organization been in existence for greater than one (1) year? Yes No

Revenue Canada Registration Number

Is your organization named above a not-for-profit corporation or registered with Revenue Canada as a charity? Yes No

Please provide a registration number: _____

Organization Overview

Describe your organization's mission and who it serves.

Request Details

Briefly describe the program or service that you are requesting space for.

In which municipalities would you like to expand your program/service to? (check all that apply)

- | | |
|---|--|
| <input type="checkbox"/> Township of East Zorra-Tavistock | <input type="checkbox"/> Norwich Township |
| <input type="checkbox"/> Zorra Township | <input type="checkbox"/> Town of Tillsonburg |
| <input type="checkbox"/> Township of South-West Oxford | <input type="checkbox"/> Town of Ingersoll |
| <input type="checkbox"/> Blandford-Blenheim Township | <input type="checkbox"/> City of Woodstock |

Which Priority Risk Area does the program or service you are providing support? (check all that apply)

- Mental Health
- Affordable Housing
- Substance Misuse and Addictions
- Equity, Diversity and Inclusion
- Gender-based Violence

Describe how this program or service can help to meet the goals and objectives of Safe and Well Oxford (link to plan)?

How many residents of Oxford County do you anticipate that will benefit from offering this program or service in additional locations?

Describe the need/demand throughout the County for your program/service?

Who will oversee this program/service and be responsible on site?

Organization Attestation

We, the undersigned, hereby certify that we are authorized to sign on behalf of the organization and that we are expected to utilize any spaces granted to us in alignment with the Area Municipality's expectations. Any misuse of the space may result in our organization's inability to participate in this opportunity.

Name: _____

Signature: _____

[Letterhead] [Date]

Public Health Agency of Canada [Recipient Name] [Title] [Address] [City, Province, Postal Code]

Subject: Letter of Support for Planet Youth Coalitions in Elgin and Oxford Counties

Dear [Recipient Name],

On behalf of [organization/body], it is with great honor that I convey our unequivocal support for the Planet Youth Coalitions in Elgin and Oxford Counties in their application for funding from the Public Health Agency of Canada. This commendable initiative has demonstrated a significant commitment to the well-being of young people; by fostering a data-driven, community-based approach this initiative has shown evidence of improving the environments that surround youth to promote positive youth development and prevent substance use.

As an organization dedicated to the [insert specific connection to youth substance prevention and wellbeing], we recognize the critical role that the Icelandic Prevention Model can play in enhancing our community environments to support a healthy future for youth and their families. The Icelandic Prevention Model aligns with [identify goal/value of your organization/body]. [Please insert specific in-kind contributions or roles your organization may have in supporting the Planet Youth Coalition work].

The continued success and sustainability of this initiative requires adequate funding to expand its reach, enhance programming, and strengthen partnerships that contribute to long-term community health. We strongly urge the Public Health Agency of Canada to support the Planet Youth Coalitions in Elgin and Oxford Counties, recognizing the potential to create lasting positive outcomes for our youth.

We sincerely value your consideration of this request and would be delighted to discuss it further should your agency be open to it. Thank you for your unwavering commitment to promoting the health and well-being of youth.

Sincerely,

[Your Name]

[Your Title]

[Organization/body name]

[Email Address]

[Phone Number]

cc: [Relevant Stakeholders, if applicable]

Ministry of the Solicitor General

Community Safety and Well-Being Planning

Ontario Municipal Social Services
Association meeting

April 17, 2025

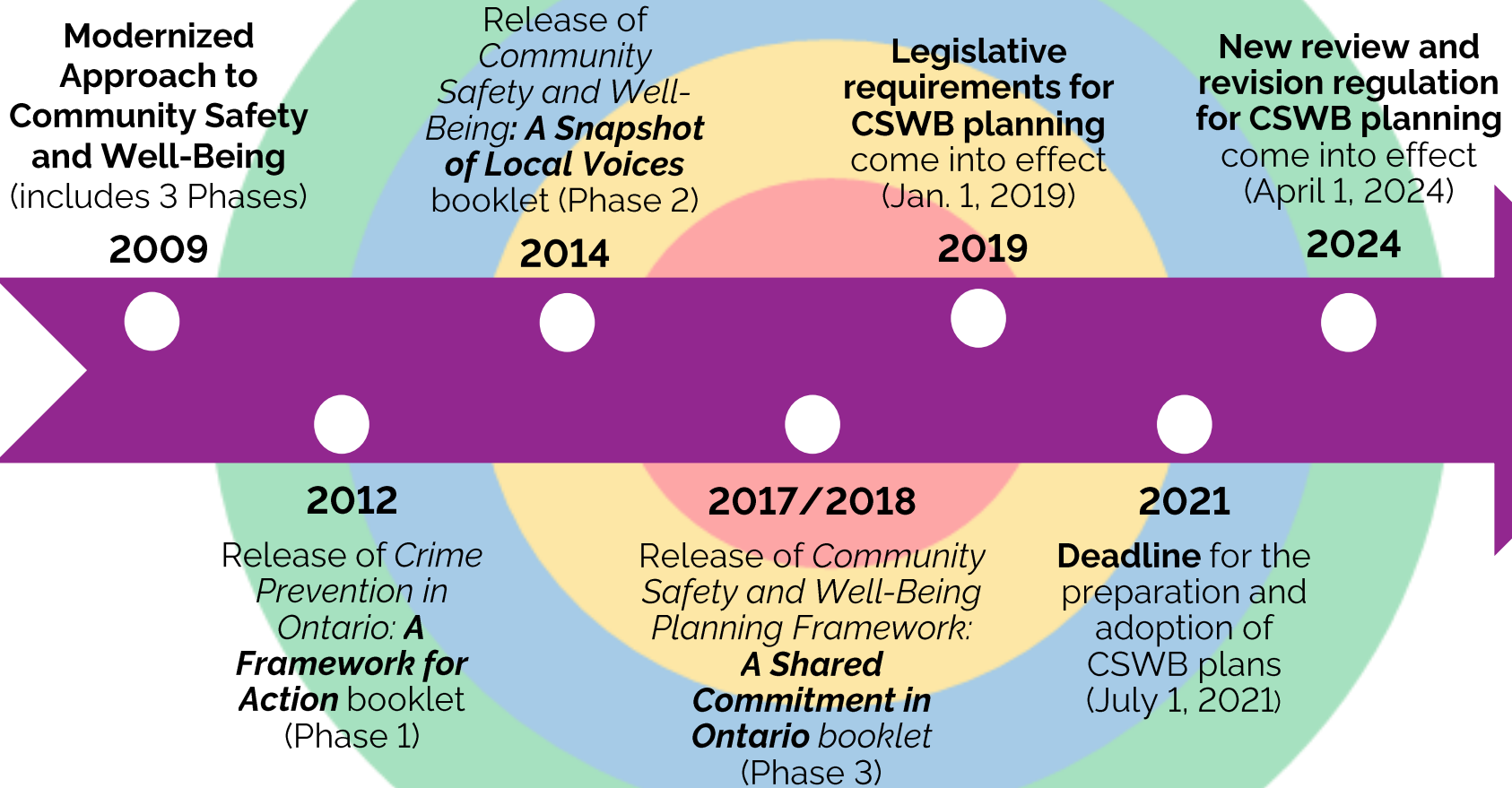
Purpose

- To provide an overview of Ontario's modernized approach to community safety and well-being (CSWB), including:
 - ✓ the CSWB Planning Framework;
 - ✓ legislative requirements for CSWB planning; and
 - ✓ status update on CSWB planning efforts across the province.

Context

- Community police officers are increasingly being called upon to respond to **complex situations** that are **non-criminal** in nature involving vulnerable individuals (e.g., mental health crisis). These situations could be more appropriately addressed by another service provider or through a coordinated, integrated approach.
- CSWB planning encourages communities to work with various partners **across sectors**, including police services, to identify and address **local priority risks** in the community before they escalate and result in situations of crisis (e.g., crime, victimization or suicide).
- CSWB planning provides police with more support and interaction with their **community partners**, not only through crisis response, but by developing and implementing **proactive programs and strategies** that improve the social determinants of health (e.g., education, housing, mental health), alleviating the long-term reliance on the criminal justice system as well as the financial burden of crime on society.
- Given the current economic climate, it is timely to work collaboratively and allocate resources in a balanced manner between law enforcement and community-based prevention initiatives targeted at the **root causes of crime**.

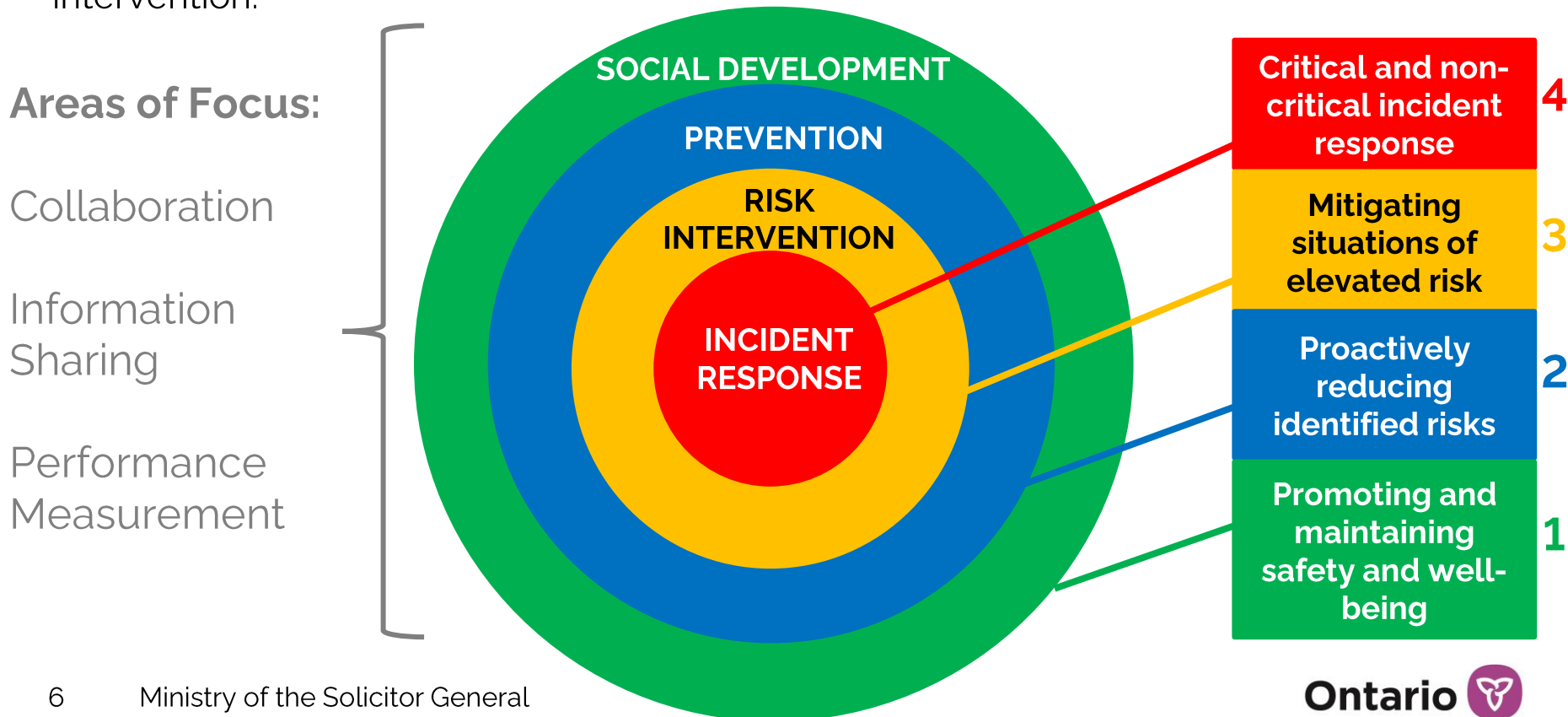
Evolution of CSWB Planning in Ontario



CSWB Planning Framework

CSWB Planning Framework

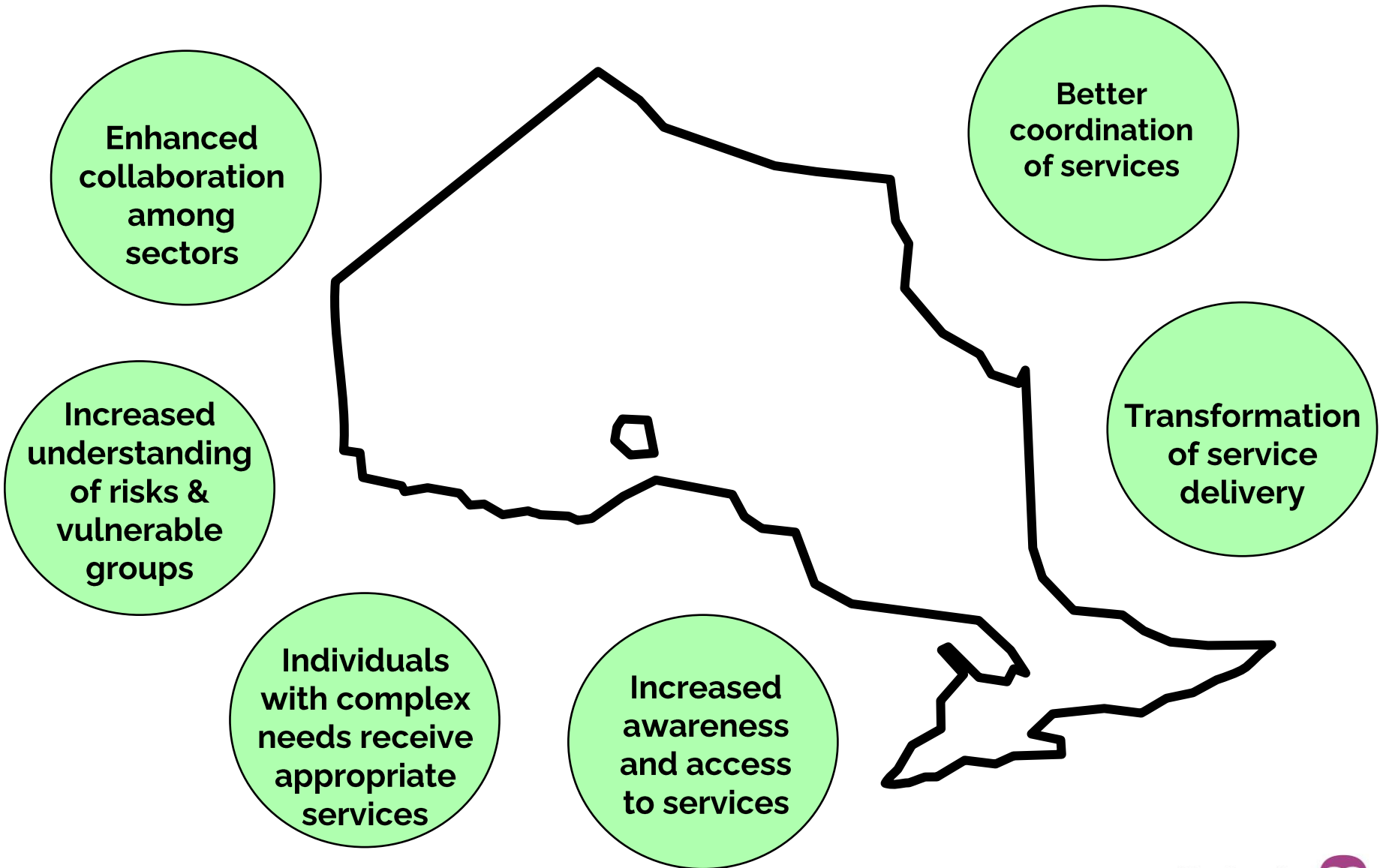
- The CSWB Planning Framework, outlined on the next slides, encourages a more integrated approach to service delivery by working collaboratively across sectors to identify and address local priority risks to safety and well-being.
- This involves reducing the number of incidents that require enforcement by shifting to more proactive, preventative efforts that focus on social development, prevention and risk intervention.



Cost-Benefits of CSWB Planning

- Research has shown that developing and implementing strategies and programs that are proactive and focused on social development, prevention and early intervention, reduce the financial burden of crime through cost-effective approaches that have significant return on investments.
 - ✓ Economic evaluation has shown that preventing just one career criminal can save society over **\$2 million¹**.
 - ✓ Studies confirm that **a dollar** invested now in crime prevention and early intervention (e.g., parent training or preventing a young person from dropping out of school) **saves seven dollars** spent on incarceration, victim services and other associated criminal justice costs in the future. Further, a dollar for enriched childcare saves \$17 in criminal justice costs in the future².
 - ✓ A study completed in 2016 by Public Safety Canada highlights an example of the economic impact of a chronic young offender into adult criminal life³:
 - Total cost of criminal path without interventions (up until age 30): **\$1.4 million**
 - Costs averted with strategies that address acutely elevated risks: **\$0.89 million**
 - Costs averted by early intervention strategies: **\$1.2 million**

Social Impacts of CSWB Planning



Mandating CSWB Planning

Mandating CSWB Planning

- Effective January 1, 2019, legislative amendments under the *Police Services Act* (PSA) came into force which mandates **every** municipal council to **prepare and adopt a CSWB plan**.
 - ✓ First Nation band councils are encouraged to engage in CSWB planning but are not required to do so by legislation.
- Municipalities had until July 1, 2021 to prepare and adopt their first CSWB plan.
- Municipalities have the discretion and flexibility to develop joint plans with surrounding municipalities or First Nation communities.
- Under the legislation, the responsibility to prepare and adopt a CSWB plan applies to **single-tier municipalities**, lower-tier municipalities in counties, and regional municipalities.
- The CSWB planning provisions include the following requirements:
 - ✓ Establishing a multi-sectoral advisory committee
 - ✓ Conducting consultations with the advisory committee, members of the public and community organizations (including youth, members of racialized groups and of First Nations, Métis and Inuit communities)
 - ✓ Utilizing data from multiple sources
 - ✓ Developing a plan that includes priority risk factors, strategies to reduce the prioritized risk factors, and measurable outcomes
 - ✓ Publishing the completed plan within 30 days of adoption (both online and in print)

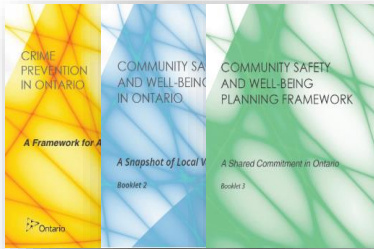
Priority risks can include, without limitation, systemic discrimination and other social factors that contribute to crime, victimization, addiction, drug overdose and suicide.

Review and Revision Regulation

- The *Community Safety and Policing Act, 2019* (CSPA) came into force on **April 1, 2024**. The CSWB planning legislation, which was originally under the *Police Services Act*, continues under the new CSPA.
- With the introduction of the CSPA, a new regulation came into force which sets out obligations for municipalities to **review, and if appropriate, revise CSWB plans every four years**.
- Municipalities have the flexibility to review CSWB plans more frequently within a four-year time period should they wish to do so (e.g., to align with other local planning, etc.).
- The timeline for review (and if applicable) revision of CSWB plans will depend on when the plans were adopted.
 - Any plans adopted before July 1, 2021, will be required to be reviewed, and if appropriate, revised before July 1, 2025, which ensures that these plans are also updated within the four-year timeframe from the date that they were first developed/adopted.
- Requiring municipalities to review and revise CSWB plans consistently ensures that plans **remain relevant and up to date** to reflect the changing needs and priorities of communities.



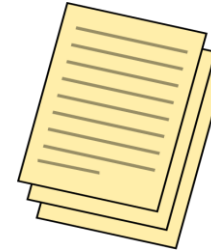
Provincial Supports and Resources



Booklets #1, #2, and #3



Webinars hosted by the Ministry in Spring 2019
(Recording Available Upon Request)



Resource Documents
(Data Sources, Funding Opportunities, Provincial Strategies/Frameworks & FAQs)



Provincial Grants



Improving Police-Hospital Transitions documents



Guidance on Information Sharing in Multi-Sectoral Risk Intervention Models document



OPP Situation Table eModules

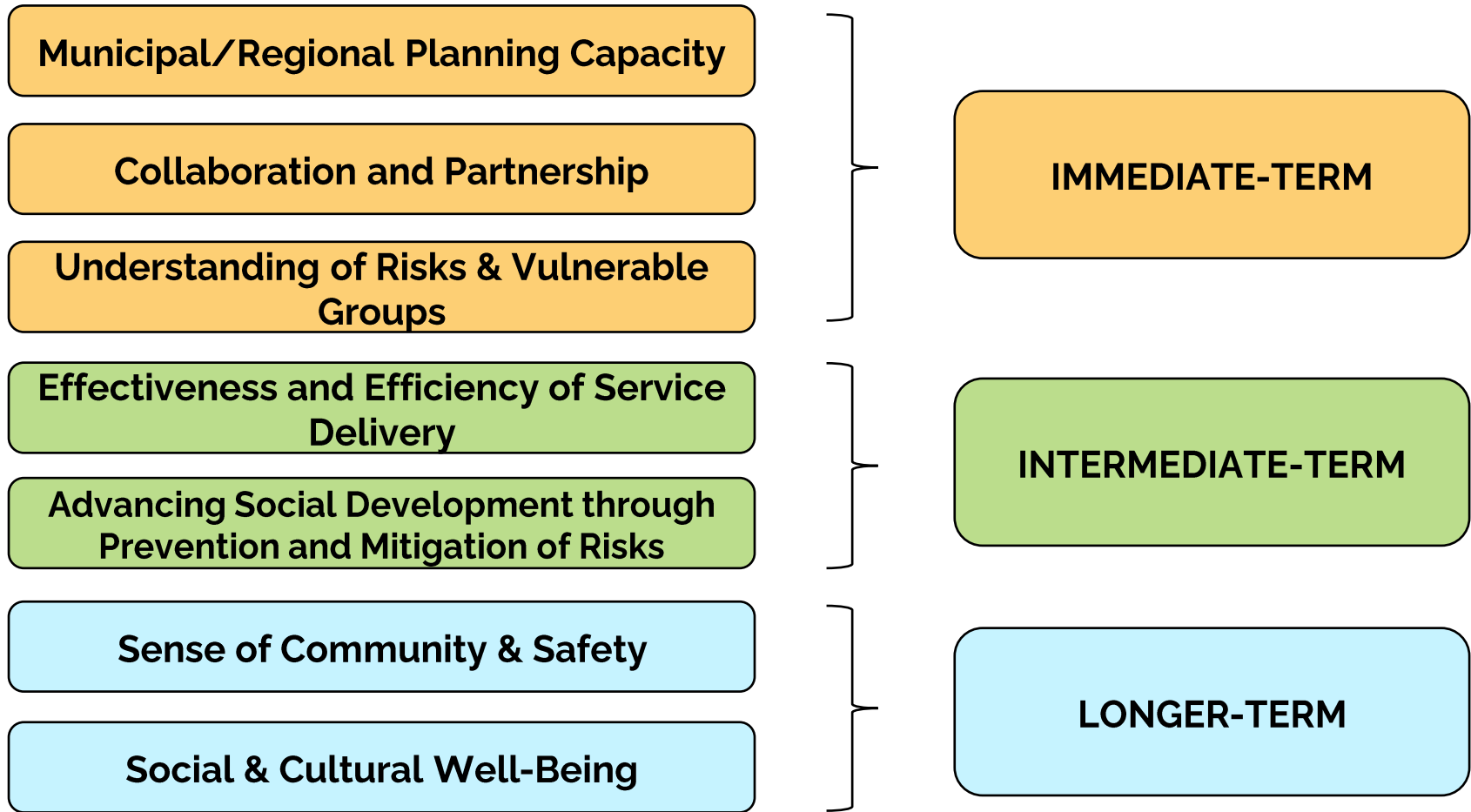


Risk-driven Tracking Database

CSWB Performance Measurement Framework (PMF)

- The ministry has been working to develop a PMF for CSWB planning to serve two primary purposes:
 - **Inform local CSWB PMFs** and be leveraged by municipalities and their partners to **evaluate** the success of local CSWB plans
 - Provide an **overview** of CSWB planning at a **provincial level**
- The PMF includes:
 - Internal consultations/feedback from the Inter-Ministerial CSWB Working Group
 - External consultations/feedback with select municipalities
 - Data mapping of key performance indicators and initial meeting with Statistics Canada around data sharing
- The ministry is currently targeting the completion of the CSWB PMF for summer/fall 2025.

CSWB PMF Outcomes



CSWB Planning Provincial Status

CSWB Planning – Provincial Status

- As of April 2025, all **372 municipalities** that are legislatively required to create and adopt plans, have plans that are either completed or in progress. as follows:



**97 completed
plans** (representing 357
participating
municipalities)



**9 plans in
progress**
(representing 15
participating
municipalities)

CSWB Planning – Provincial Status by Region

NORTH WEST =
18 completed
plans (40
municipalities)

NORTH EAST =
25 completed
plans (94
municipalities)






*96% of
municipalities
have completed
plans*

EAST = 17
completed
plans (79
municipalities)

WEST = 17
completed
plans (88
municipalities)

CENTRAL = 20
completed
plans (56
municipalities)

CSWB Planning – Provincial Results

COMPLETED PLANS		TOTAL RISKS	
<p>97</p> <p>49 Joint plans </p>		<p>518 </p>	
Average # of Risks per plan	Lowest # of Risks	Highest # of Risks	Most Common # of Risks
<p>5.3 </p>	<p>2 </p>	<p>15 </p>	<p>4</p>

**All results are based on data from the 97 completed plans to date (as of April 2025)*

CSWB Planning – Top Risks



Mental Health

88.7% (86 plans)



Housing & Homelessness

Substance Use & Addictions

84.5% (82 plans)



Crime & Crime Prevention

Service/System Access & Improvements

46.4% (45 plans)



Poverty & Income

38.1% (37 plans)

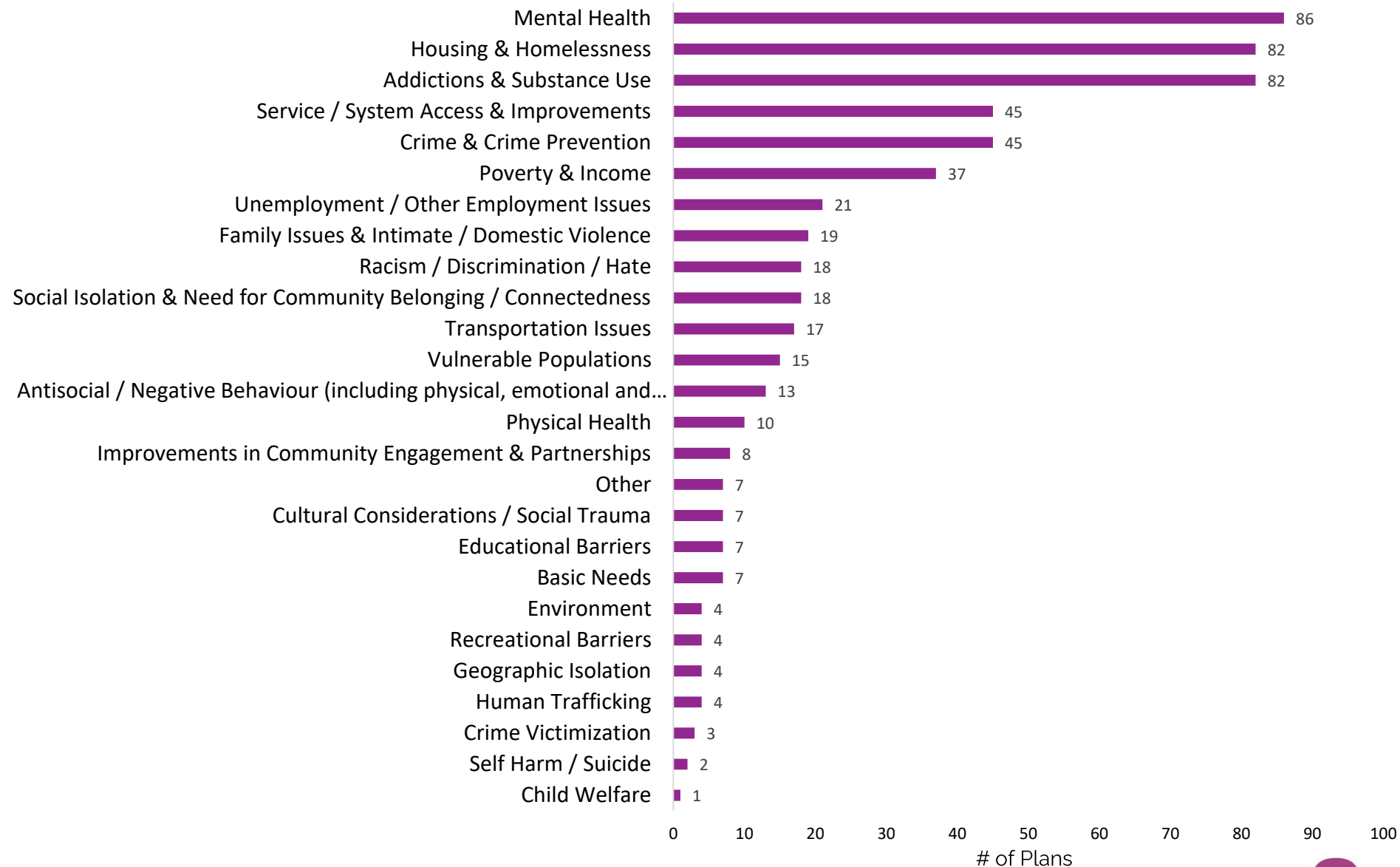


Unemployment & Other Employment Issues

21.6% (21 plans)

**All results are based on data from the 97 completed plans to date (as of April 2025)*

CSWB Planning – Risk Categories



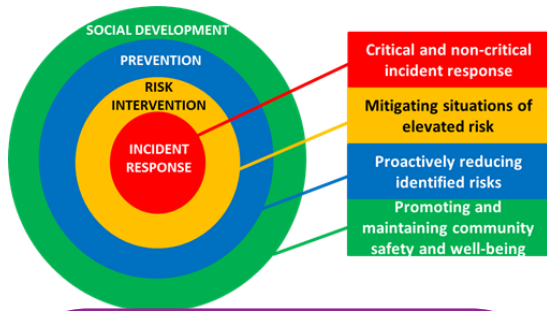
CSWB Planning – Top Risks by Region

Central	East	West	North East	North West
1. Mental Health (90%)	1. Housing & Homelessness (88%)	1. Addictions & Substance Use (100%)	1. Mental Health (96%)	1. Housing & Homelessness (94%)
2. Housing & Homelessness (85%)	2. Mental Health (88%)	2. Mental Health (94%)	2. Addictions & Substance Use (84%)	2. Addictions & Substance Use (78%)
3. Addictions & Substance Use (85%)	3. Poverty & Income (76%)	3. Housing & Homelessness (88%)	3. Housing & Homelessness (72%)	3. Mental Health (72%)
4. Poverty & Income (50%)	4. Addictions & Substance Use (76%)	4. Crime & Crime Prevention (53%)	4. Crime & Crime Prevention (52%)	4. Service/System Access & Improvements (67%)
5. Crime & Crime Prevention (40%)	5. Service/System Access & Improvements (65%)	5. Racism/ Discrimination/ Hate & Service/System Access & Improvements (tied at 41%)	5. Service/System Access & Improvements (32%)	5. Crime & Crime Prevention (39%)

**All results are based on data from the 97 completed plans to date (as of April 2025)*

Overview of Community Safety and Well-Being (CSWB) Planning

FRAMEWORK



Incident Response (red zone): This zone involves immediate and reactive responses to an incident that has already occurred, including critical (e.g., crime) and non-critical (e.g., school expulsion) incidents.

Risk Intervention (yellow zone): This zone involves multiple sectors working together to address situations where there is an elevated risk of harm (known as "acutely elevated risk of harm") and connecting these individuals to the most appropriate resources in the community.

Prevention (blue zone): This zone involves proactively implementing evidence-based strategies, policies and/or programs to address locally-identified priority risks to safety and well-being before they escalate and result in crime and victimization.

Social Development (green zone): This zone involves using long-term, multi-sectoral approaches and investments to improve the social determinants of health and address complex social issues (e.g., poverty, homelessness, mental health), thereby reducing the probability of harm and victimization.

LEGISLATION

Effective January 1, 2019, legislative requirements came into force under the previous *Police Services Act* (and continues under the *Community Safety and Policing Act, 2019*) which mandates every municipal council in Ontario to prepare and adopt a CSWB plan.

The CSWB planning provisions include the following requirements:



Work in consultation with local police services/boards and various other sectors, including health/mental health, education, community/social services, and children/youth services, through the establishment of a multi-sectoral advisory committee



Conducting consultations with the advisory committee, members of the public & community organizations including consulting with youth, members of racialized groups and of First Nations, Métis and Inuit communities, as well as the organizations that represent the interests of these groups



Utilizing data from multiple sources to identify local risks in the community

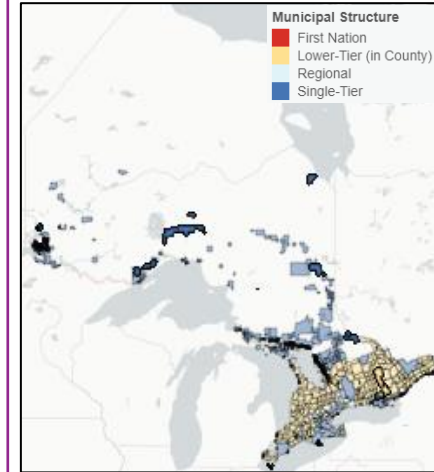


Developing a plan that identifies and prioritizes risk factors, strategies to reduce the prioritized risk factors, and measurable outcomes



Publishing the completed plan within 30 days of adoption (both online and in print)

STATUS – April 2025



❖ **97** completed plans representing **357** municipalities (99% of Ontario population)

❖ **9** plans in progress representing **15** municipalities (1% of Ontario population)

COMPLETED PLANS		TOTAL RISKS	
97 49 Joint plans		518 <small>*see risk analysis below</small>	
Average # of Risks per plan	Lowest # of Risks	Highest # of Risks	Most Common # of Risks
5.3	2	15	4



Mental Health – **88.7% of plans** or 86 plans



Housing & Homelessness AND Substance Use & Addictions – **84.5% of plans** or 82 plans



Crime & Crime Prevention AND Service/System Access and Improvements – **46.4% of plans** or 45 plans



Poverty & Income – **38.1% of plans** or 37 plans



Unemployment/Other Employment Issues – **21.6% of plans** or 21 plans

Questions?

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Appendix A: Additional Resources

Booklets & Other Documents:

- *Crime Prevention in Ontario: A Framework for Action* (Booklet #1)
 - ✓ <http://www.mcscs.jus.gov.on.ca/sites/default/files/content/mcscs/docs/ec157730.pdf>
- *Community Safety and Well-Being in Ontario: A Snapshot of Local Voices* (Booklets #2)
 - ✓ <http://www.mcscs.jus.gov.on.ca/sites/default/files/content/mcscs/docs/ec167634.pdf>
- *Community Safety and Well-Being Planning Framework: A Shared Commitment in Ontario* (Booklet #3)
 - ✓ <https://www.mcscs.jus.gov.on.ca/sites/default/files/content/mcscs/docs/Booklet%203%20OA%20Shared%20Commitment%20Final%20Dec%202018.pdf>
- *Guidance on Information Sharing in Multi-Sectoral Risk Intervention Models*
 - ✓ <http://www.mcscs.jus.gov.on.ca/english/Policing/ProgramDevelopment/PSDGrantsandInitiatives.html>
- *Improving Police-Hospital Transitions: A Framework for Ontario*
 - ✓ <https://hsjcc.on.ca/wp-content/uploads/Improving-Police-Hospital-Transitions-Framework-ENGLISH.pdf>
- *Tools for Developing Police-Hospital Transition Protocols in Ontario*
 - ✓ <https://hsjcc.on.ca/wp-content/uploads/Tools-for-Developing-Police-Hospital-Transition-Protocols-ENGLISH.pdf>

Situation Table E-Learning Package: <http://www.wlu.ca/academics/faculties/faculty-of-human-and-social-sciences/centre-for-public-safety-and-well-being/situation-table.html>.

Webinar Recording: <http://mcscs-erb.adobeconnect.com/p3e0qppm8g30/>

Appendix B: Background - Critical Success Factors

- ✓ **Strength-Based** - Leverage existing resources, programs and services in the community

- ✓ **Risk-Focused** - Risk-based planning rather than incident-driven

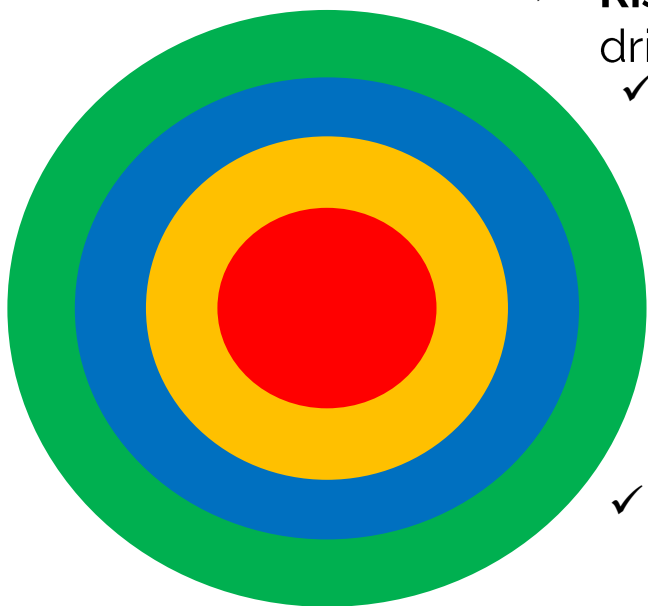
- ✓ **Awareness & Understanding** - Ensuring all community members understand the benefits of, and their role in, CSWB planning

- ✓ **Highest Level Commitment** - Buy-in from individuals of influence (e.g., political leaders, decision makers) to champion the cause

- ✓ **Effective Partnerships** - Creating meaningful, integrated partnerships across multiple sectors

- ✓ **Evidence & Evaluation** - Using research and data to inform the planning process

- ✓ **Cultural Responsiveness** - Effectively interacting with, and responding to, the needs of diverse groups of people in the community



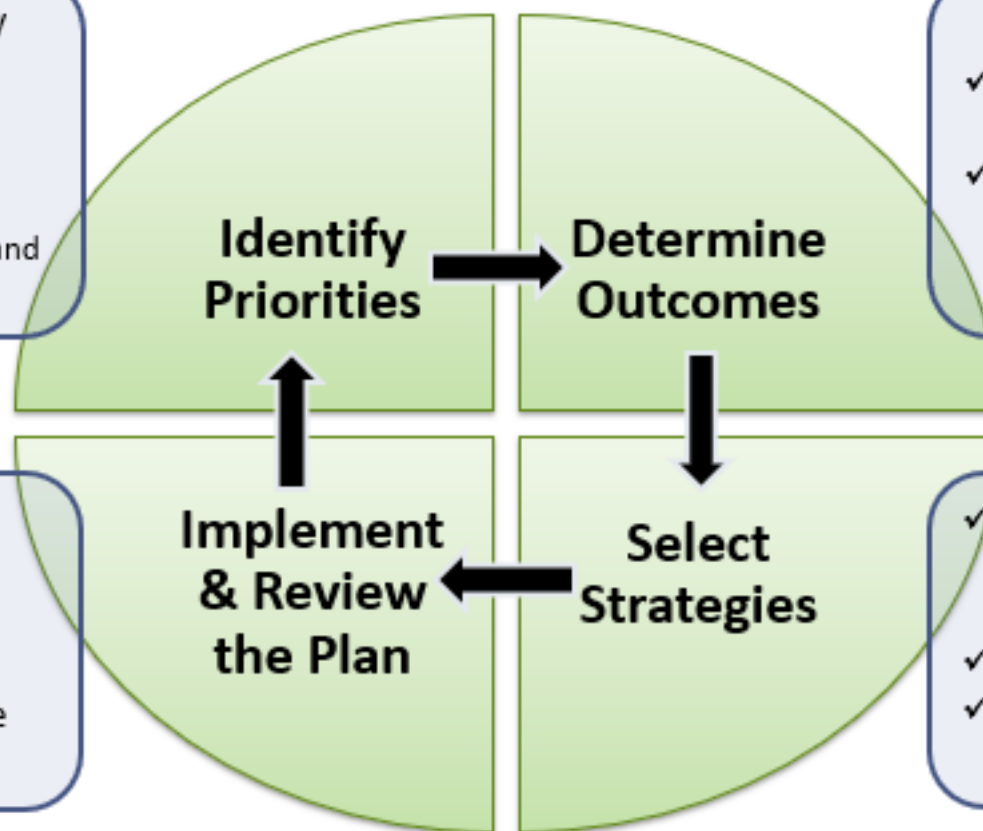
Appendix B: Background - Planning Process

- ✓ Engage the community
- ✓ Use local data from multiple sources
- ✓ Establish priorities
 - Identify risk factors, vulnerable groups, and protective factors

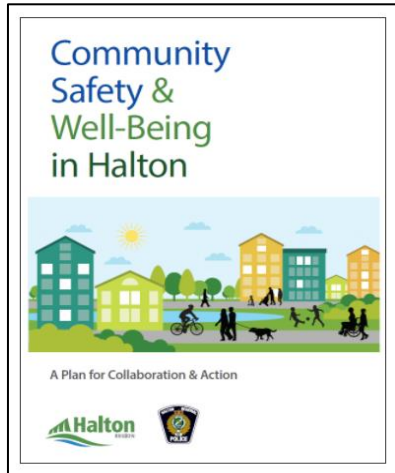
- ✓ Determine measurable outcomes
- ✓ Establish performance measures

- ✓ Develop an Implementation Plan
- ✓ Measure progress to address risks
- ✓ Review and update the Plan

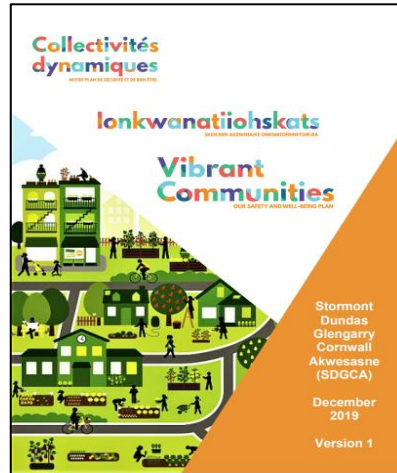
- ✓ Use research/evidence to select appropriate strategies
- ✓ Leverage existing assets
- ✓ Implement strategies in all planning zones



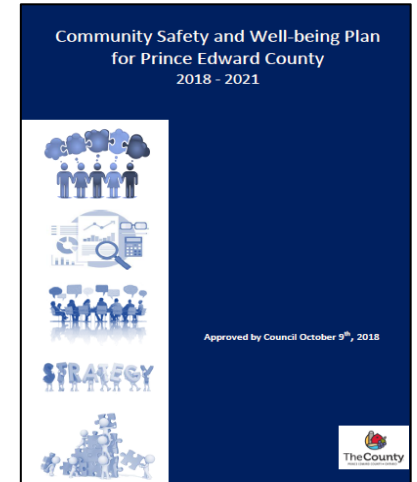
Appendix C: Examples of Local CSWB Plans



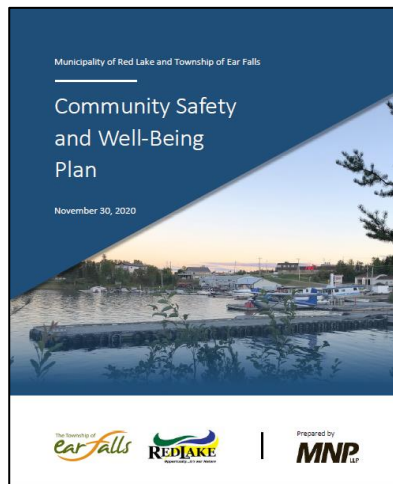
Halton Region



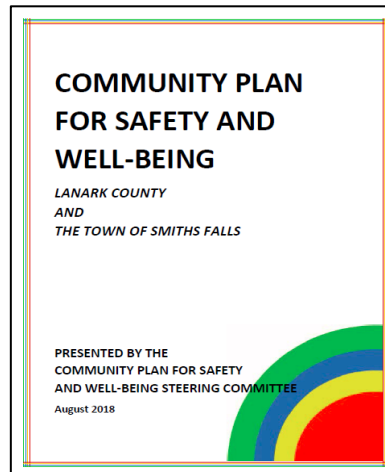
Cornwall, SDG and Mohawk Territory of Akwesasne



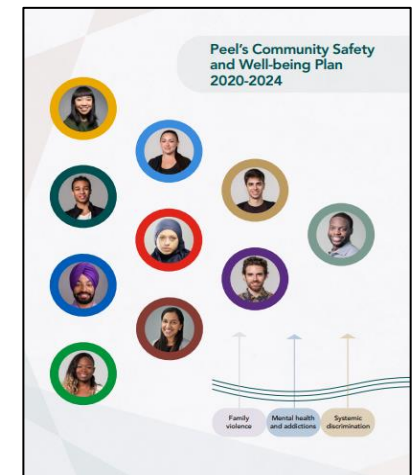
Prince Edward County



Red Lake and Ear Falls



Lanark County / Township of Smiths Falls



Peel Region Ontario

Citations

- ¹ Jones, D et al. (2008). The Economic Return on PCCD's Investment in Research-based Programs: A Cost-Benefit Assessment of Delinquency Prevention in Pennsylvania. The Prevention Research Centre for the Promotion of Human Development.
- ² Institute for the Prevention of Crime (2009) Making Cities Safer: Action Briefs for Municipal Stakeholders. [Ottawa:ON]
- ³ Public Safety Canada (2016). Tyler's Troubled Life: The story of one young man's path towards a life of crime. [Ottawa:ON]